

# Investor Update 2015



Our Commitment. Your Success.

# Forward Looking Statements



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### Outline



- Overview of NDB Group
- Macro Economic Overview
- Awards & Accolades
- Financial Performance

### Overview





58.7%



### Our Commitment. Your Success.

99.9%

NDB
Capital Holdings

99.9% NDB
Investment Bank

99.9% NDB
Wealth Management

99.9% NDB
Stockbrokers

59.8% NDB
NDB Zephyr Partners Ltd

77.8%



#### Vision

"The driving force for a financially empowered Sri Lanka"

#### Mission

To be the catalyst in the financial services industry by creating superior shareholder value and contributing to the national development through the empowerment of individuals with innovative financial solutions delivered by an inspired & dedicated team committed to excellence

#### **Values**

Integrity

Accountability

Creativity

Sincerity

Excellence

# Brief History - Milestones



1979

Formation of the National Development Bank of Sri Lanka (NDBSL) Setting up of NDB Stockbrokers & NDB Venture Investments

1995

#### 1999

Partners Zurich Insurance in Eagle Insurance which subsequently became AVIVA NDB Insurance

#### 2005

The merger of NDB Bank and National Development Bank

#### 2011

Establishment of Strategic alliance with DBS

#### 2015

Establishment of NDB Zephyr Partners Ltd. In 2014 (NDBZ); jointly owned by NDB Capital Holdings PLC (60%) and Zephyr Management LP (40%), a New York-based global emerging markets investment firm.

1993

61% of share capital of the NDBSL transferred to private ownership 1997

Establishment of NDB Investment Bank

#### 2001

Acquisition of ABN AMRO Bank Colombo to commence commercial banking operations under the subsidiary, NDB Bank Ltd. (NBL)

#### 2009

Acquisition of the largest private sector wealth management company

Formation of NDB Capital Bangladesh

#### 2012

Formation of NDB Capital Holdings as a fully fledged investment bank

Divestiture of the insurance arm while retaining bancassurance operations

Phase I	Phase II	Phase III	Phase IV

Insurance

Development Banking Phase Project Finance dominance Diversification with NDB Act New positioning with four integrated businesses; Corporate, Retail Capital markets,

Building scale in chosen businesses locally and regionally

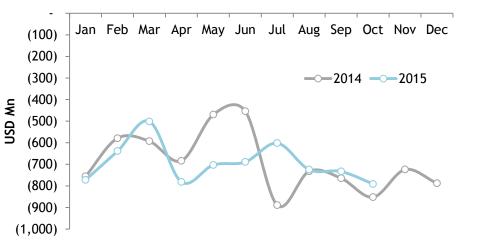
### Macro Economic Overview



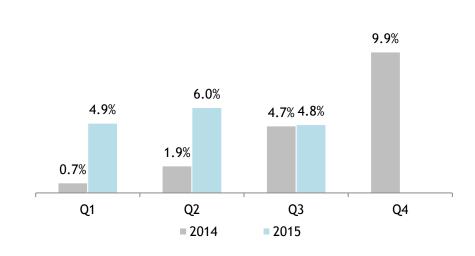
### Highlights

- Sri Lanka's economy grew by 4.8% in Q3.
- Construction which had driven the economy for the previous years, declined noticeably in 2015
- Relatively low inflation throughout the period under review
- Pressure on BOP due to stagnant exports and low levels of FDIs

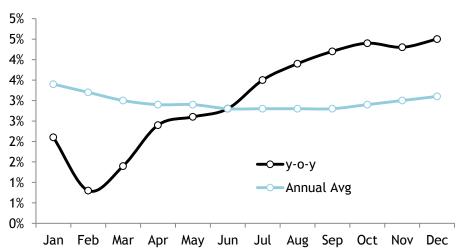
### External Trade Gap



### Real GDP Growth



#### **Core Inflation**



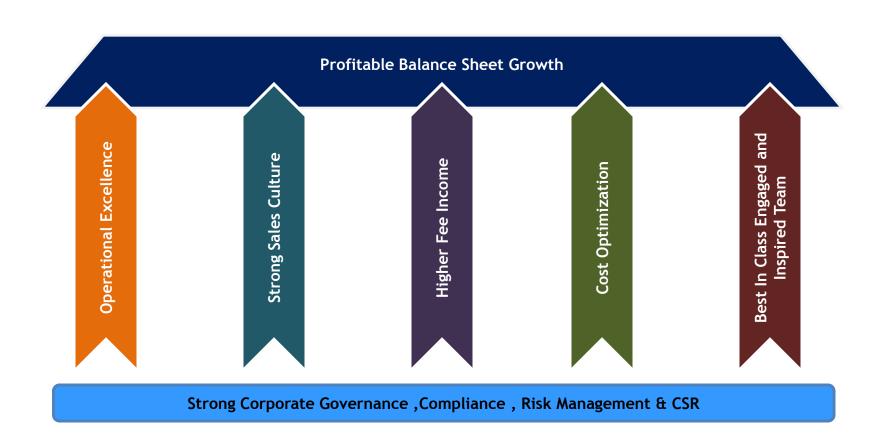
# **Key Business Strengths**



- Universal Banking model
- Expanding Retail & SME Business
- New product innovations through enhanced use of IT
- Aggressively pursuing strategy to enhance shareholder value
- Robust GCR framework

# Strategy





## **External Recognition**





Global Finance -World's Best Banks Awards BEST EMERGING MARKETS BANKS IN ASIA PACIFIC 2015- Winner - Sri Lanka



Retail/Wholesale Banking Awards 2015

- · Domestic Retail Bank of the Year Sri Lanka
- Best SME Bank Sri Lanka
- · Cash Management Bank of the year Sri Lanka
- Project Finance Bank of the year Sri Lanka



CFA Sri Lanka Capital Market Awards 2015 - Best Investor relations - Silver Award



NDBIB - Best Investment Bank in Sri Lanka - 4<sup>th</sup> consecutive year



Best Corporate Citizen
Sustainability Awards 2015

- 2nd Runner Up Best Corporate Citizen
- Winner Top Ten
   Corporate Citizens of the
   Year
- Winner Triple Bottom Line Award for Economic Sustainability
- Winner Category Award for Governance



CMO Asia Awards for Excellence in Branding & Marketing

- Brand Excellence in Banking & Finance Sector
- Best use of Social Networks
- Best Use of Facebook



Winner - 7<sup>th</sup> Global ALM Competition 2015 : Organized by FMO, KFW & Proparco



# Financial Performance

# 2015 Performance - Summary



		2014	2015	% Change
	Operating Income	12,966	13,291	2.5%
Profitability (LKR Mn)	Operating Expenses	5,911	6,830	15.6%
(,	Profit for Shareholders	4,134	3,542	-14.3%
	Cost to Income Ratio	45.6%	51.4%	
Efficiency & Return	Return on Average Equity	15.8%	12.6%	
	Return on Average Assets	1.7%	1.2%	
Financial	Total Assets	269	315	17.2%
Position Trend	Total Loans	180	215	19.3%
(LKR Bn)	Total Deposits	151	184	21.6%
Business Capacity Ratios	Loan to Deposits Ratio	119.0%	116.8%	
	Capital Adequacy Ratio	17.6%	15.3%	
	Liquidity Ratio	23.9%	22.2%	

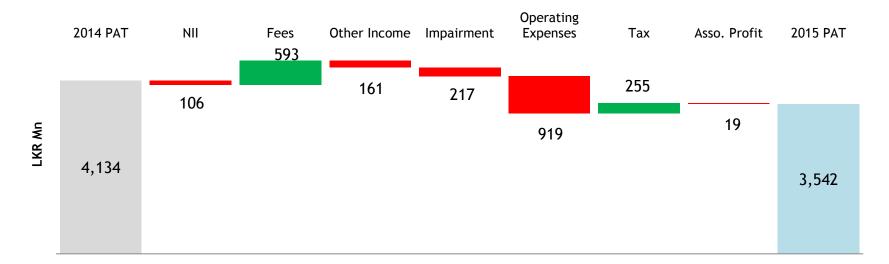
### **Income Statement**



LKR Mn

	Year - to - date		Variance over		
	2014	2015	2014	%	
Operating Income	12,966	13,291	325	3	
Impairment	529	746	217	41	
Operating Expenses	5,911	6,830	919	16	
Operating Profit	6,527	5,715	(811)	(12)	
Tax	2,378	2,123	(255)	(11)	
PAS	4,134	3,542	(592)	(14)	

#### Y-o-Y movement in Profit after Tax



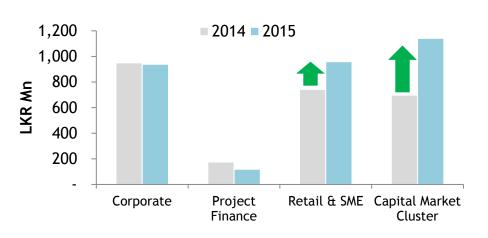
# Revenue Analysis



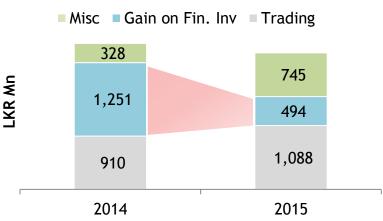
LKR Mn	2014	2015	%
Gross Income	26,205	26,916	3
Interest Income	21,152	21,432	1
Net Fee & Commission	2,564	3,157	23
Other Income	2,489	2,327	(6)

- Downward trend in market rates was a challenging factor throughout 2015
- Impressive growth in Fee & Commission, driven through Retail & SME segments
- Market opportunities were scarce during 2015 to capitalize on ALM operations





# Other income Misc Gain on Fin. Inv



# **Expenses Analysis**

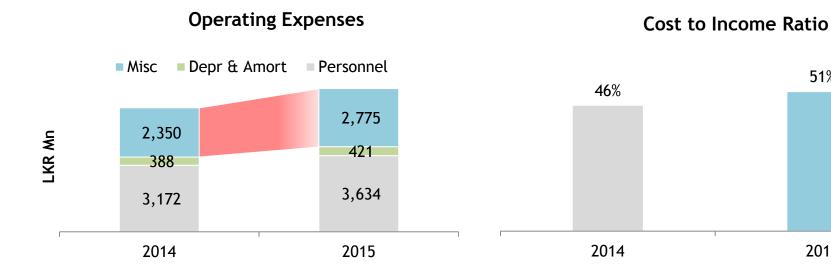


51%

2015

LKR Mn	2014	2015	%
Interest Expenses	13,239	13,625	3
Impairment	529	746	41
Operating Expenses	5,911	6,830	16

- Interest expenses slightly increased given the move towards more stable funding
- Impairment increased due to prudential measures taken by the Bank to impair several accounts individually
- Opening of 10 new branches partially contributed to the growth in O/Hs



### **Balance Sheet**

I KR Mn



Dec-14	Dec-15	%		Dec-14	De

Dec-14	Dec-15	%		Dec-14	Dec-15	%
		ı				
12,737	20,002	<i>57</i>	Deposits	151,485	184,152	22
73,248	77,327	6	Debt Securities & Borrowings	68,955	72,118	5
175,236	209,666	20	Subordinated Term Debts	11,149	19,574	76
2,253	2,455	9	Other Liabilities	8,741	10,109	16
5,656	5,905	4	Equity	28,798	29,401	2
269,130	315,354	17	Total Liabilities	269,130	315,354	17
	12,737 73,248 175,236 2,253 5,656	12,737 20,002 73,248 77,327 175,236 209,666 2,253 2,455 5,656 5,905	12,737     20,002     57       73,248     77,327     6       175,236     209,666     20       2,253     2,455     9       5,656     5,905     4	12,737       20,002       57       Deposits         73,248       77,327       6       Debt Securities & Borrowings         175,236       209,666       20       Subordinated Term Debts         2,253       2,455       9       Other Liabilities         5,656       5,905       4       Equity	12,737       20,002       57       Deposits       151,485         73,248       77,327       6       Debt Securities & Borrowings       68,955         175,236       209,666       20       Subordinated Term Debts       11,149         2,253       2,455       9       Other Liabilities       8,741         5,656       5,905       4       Equity       28,798	12,737       20,002       57       Deposits       151,485       184,152         73,248       77,327       6       Debt Securities & Borrowings       68,955       72,118         175,236       209,666       20       Subordinated Term Debts       11,149       19,574         2,253       2,455       9       Other Liabilities       8,741       10,109         5,656       5,905       4       Equity       28,798       29,401

I KR Mn

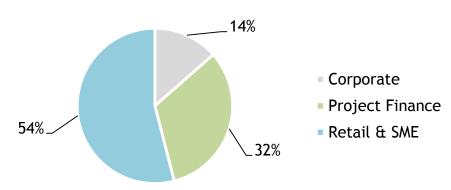
- ✓ Total assets mainly comprises of Loans to Customers and Investments in government securities which accounts for 66% and 25% respectively.
- ✓ Customer Deposits Accounts for 58% of the total Funding in the Balance Sheet
- ✓ Borrowings Including the Debenture issue represents for 29% of the Total Liabilities
- ✓ Balance sheet leverage is 11.1x

### Loans & Advances

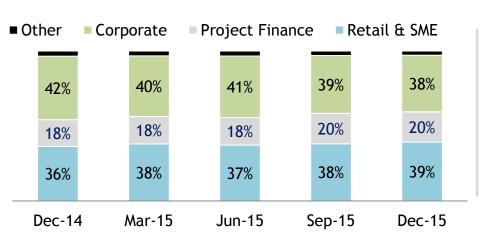








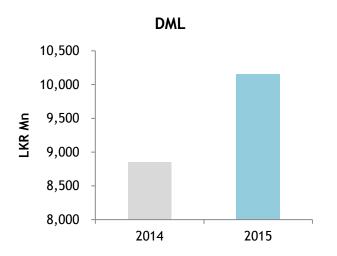
#### **Growing Retail & SME Book**



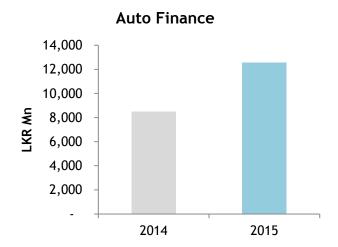
- Gross Loan Book stood at LKR 215 Bn
  - Grew by 19.3% from Dec-2014
- Corporate Segment represent 58% of Loan book compared to 60% in Dec-2014

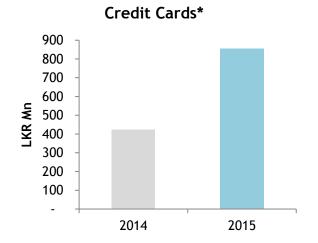
# Volume Growth





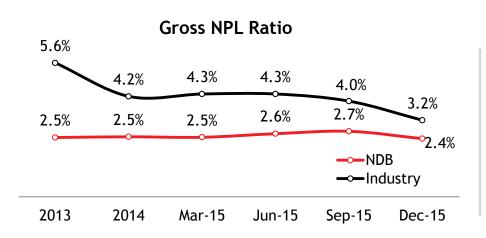




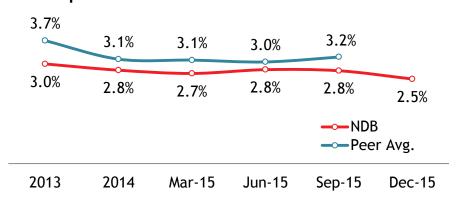


# **Asset Quality**

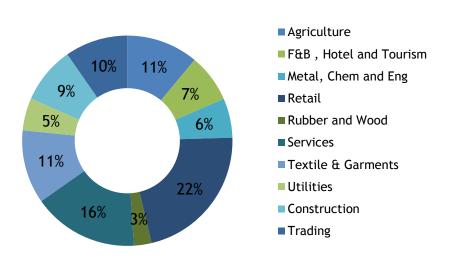




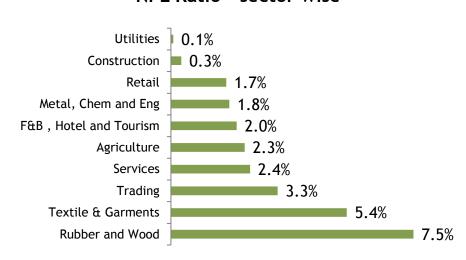
#### Impairment Allowance: % of Gross Loans



#### A Well Diversified Portfolio

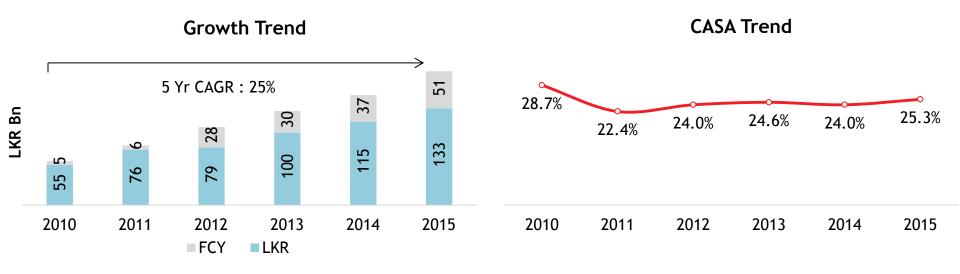


#### NPL Ratio - sector wise

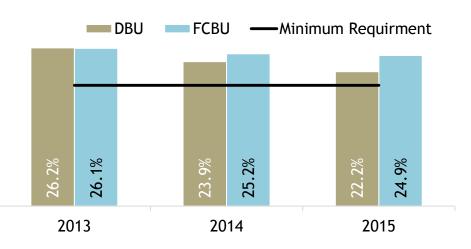


# **Customer Deposits**

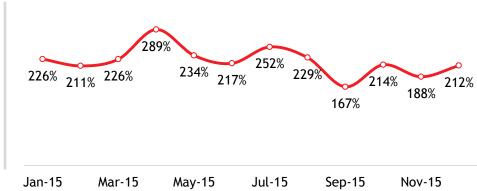








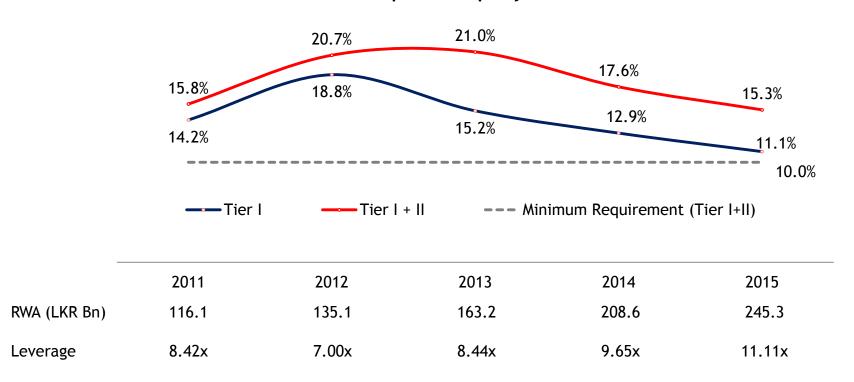
#### Liquidity Coverage Ratio



# Capital Adequacy



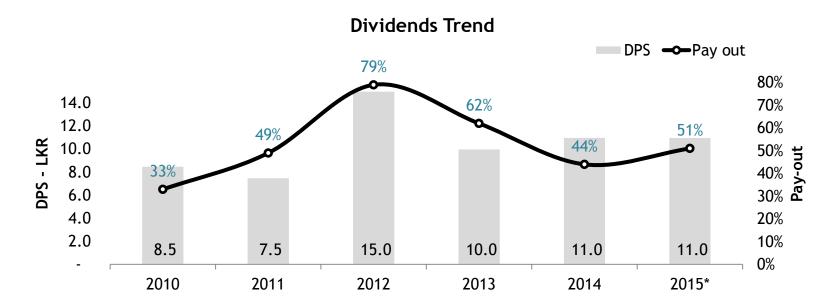
#### **Capital Adequacy Trend**



### **Investor Ratios**



%	2014	1Q-2015	1H-2015	3Q-2015	2015
EPS (LKR)	25.14	21.12	17.54	18.25	21.51
Book value per Share (LKR)	169.35	170.70	174.19	176.79	172.35
P/E (times)	9.95	11.74	14.84	12.18	9.02
Price to Book value (times)	1.48	1.45	1.49	1.26	1.13



<sup>\*</sup> Interim

# Summary



Profitability	PAS of LKR 3.5 Bn for 2015 declined 14% y-o-y due to margin squeeze and one-off exception items. Core Banking Profits & volumes on the Growth
Risk Quality	Strong Credit Quality reflected by improved NPL Ratio to 2.43%
Capital & Liquidity	Well capitalized with strong liquidity. Overall Capital Adequacy Ratio of 15.3%
Reach	10 new branches (2015), 5 new branches (2016 YTD) Investments in Digital Technology
Outlook & Strategy	Poised towards growth, investments and deliver to our stake holders through a well executed strategy



# Q & A





### **Investor Relations**

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